2.0 PROJECT DESCRIPTION

OVERVIEW

This EIR has been prepared to evaluate potential environmental impacts that could result from the proposed Harvard-Westlake Parking Structure, which would consist of a three-story, 750-space parking structure with a rooftop (lighted) athletic field and associated retaining walls. The Project includes a small (2,600 square feet) enclosed (12 feet tall as measured from field level) structure including restrooms, an equipment storage room and athletic office at the north end of the athletic field as well as a catchment fence and light poles around the field. In addition, the Project includes a pedestrian bridge crossing over Coldwater Canyon Avenue connecting the Parking Structure to the Harvard-Westlake Campus. The Project also proposes a series of traffic improvements and operational changes that would improve vehicular circulation along Coldwater Canyon Avenue, including but not limited to widening Coldwater Canyon Avenue to add new traffic lanes travelling south on Coldwater Canyon near the project site. The Project Site is comprised of the following: Harvard-Westlake Upper School (Harvard-Westlake School), located at 3700 N. Coldwater Canyon Avenue and the Development Site, located at 3701 N. Coldwater Canyon Avenue. The Project Site is located in the Studio City area of the City of Los Angeles, California.

The City of Los Angeles, as the Lead Agency, has the authority to prepare this Draft EIR and, after the comment/response process, act upon certification of the Final EIR and make a decision as to whether to approve the Proposed Project. The City and responsible agencies have the authority to make decisions on discretionary actions relating to the Proposed Project. This EIR is intended to serve as an informational document to be considered by the City and responsible agencies during deliberations on the Proposed Project to evaluate the Proposed Project’s impact on the environment.

PROJECT LOCATION

The Harvard-Westlake School Campus (Project Site) is located on the east and west sides of Coldwater Canyon Avenue, approximately 0.3 miles south of Ventura Boulevard and 1.3 miles north of Mulholland Drive, in the Sherman Oaks-Studio City-Toluca Lake-Cahuenga Pass Community Plan area of the City of Los Angeles.

The Harvard-Westlake Campus is approximately 24.5 acres, comprised of two areas: 1) the approximately 19 acre (831,268 square feet) Campus, located at 3700 N. Coldwater Canyon Avenue (it includes the following addresses: 3668, 3674, 3680, 3686, 3700, 3704, 3730, 3736, 3742, 3800, 3900 and 3946 N. Coldwater Canyon Avenue and 12749, 12750, 12825, 12835, 12845, 12853, 12871, 12877, 12886 and 12887 West Hacienda Drive, 3908 and 3920 North Avenida Del Sol) and generally bounded by Halkirk Street to the north, Coldwater Canyon Avenue to the west, and Hacienda Drive to the south; and 2) the approximately 5.5-acre (238,740 square feet) Development Site, comprised of an irregularly shaped portion of the Campus located on the west side of Coldwater Canyon Avenue (3701, 3703, 3705, 3707, 3717, 3719 and 3801 N. Coldwater Canyon Avenue), directly across from the main portion of the Harvard-Westlake Campus.

The Project Site location and general vicinity are shown in Figure 2-1. A map showing the Harvard-Westlake School and Development Site is provided in Figure 2-2.
Project Location
The Project Site includes the Harvard-Westlake School Campus and the Development Site for the Proposed Project. The Project Site is located within the western section (Range 15 West, Township 1 North) of the United States Geological Surveys Van Nuys, California Topographical Quadrangle (7.5 Series, photo-revised, 1967). The Project Site elevation ranges from approximately 720 feet to 820 feet above mean sea level (AMSL).

The Harvard-Westlake School Campus is comprised of the following Assessor’s Parcel Numbers and lots:

<table>
<thead>
<tr>
<th>APN</th>
<th>Area (square feet)</th>
<th>Lot</th>
<th>Arb</th>
<th>Block</th>
<th>Tract</th>
</tr>
</thead>
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<tr>
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<tr>
<td>Total</td>
<td>831,268.4</td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

The Development Site includes the following Assessor’s Parcel Numbers and lots:

<table>
<thead>
<tr>
<th>APN</th>
<th>Area (square feet)</th>
<th>Lot</th>
<th>Arb</th>
<th>Block</th>
<th>Tract</th>
</tr>
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<tbody>
<tr>
<td>2385-018-001</td>
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<td>6293</td>
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<tr>
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<tr>
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<tr>
<td>2385-018-011</td>
<td>159,941.4</td>
<td>PT 1112</td>
<td>45</td>
<td>None</td>
<td>1000</td>
</tr>
<tr>
<td>Total</td>
<td>238,740</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Harvard-Westlake owns a number of lots east and south of the Campus as well as several parcels south of the Development Site (south of the planned but unimproved [paper] street -- Hacienda Drive) that are either vacant or improved with single-family homes and are not part of the Harvard-Westlake Campus or the Project.

See Figure 2-3 shows the Project Site (the Development Site west of Coldwater Canyon Avenue plus the Harvard-Westlake Campus east of Coldwater Canyon Avenue) and other residences and lots owned by Harvard-Westlake.

**PROJECT SETTING**

The Harvard-Westlake Campus is one of two campuses in the Los Angeles area owned by the Harvard-Westlake School, an independent co-educational college preparatory grade school for students in grades 7 through 12. The Harvard-Westlake Campus, located at 3700 N. Coldwater Canyon Avenue, serves grades 10 through 12. The Harvard-Westlake middle school campus is located at 700 N. Faring Road, in Holmby Hills, and serves grades 7 through 9.

Harvard-Westlake has operated a private school in its present location since 1937, and is recognized as a Private Senior High School on the General Plan Land Use Map of the Community Plan.

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1 No Section number for the Project Site is contained within the Canoga Park, CA Quadrangle.
Since opening at its present location in 1937, Harvard-Westlake has made various improvements to the Campus. For instance, in 2006, Harvard-Westlake installed four light pole structures with light fixtures at the Ted Slavin Field. In 2012, Harvard-Westlake constructed a 1,282 square foot extension in the library and a 1,314 square foot reading room addition to connect two existing buildings with a passageway at the lower level. The City approved these improvements, referred to as the Kutler Center, because the City determined that these improvements did not increase the student population. In addition, in 2013, Harvard-Westlake replaced an old 25-yard swimming pool and pool house with a new 51-meter swimming pool and pool house that is substantially similar in size to the old pool house. The City determined that the new pool and pool house was private and for the sole use of Harvard-Westlake and would not be available for general public use, would meet the current athletic and curriculum requirements and needs of Harvard-Westlake, would not necessitate the accretion of the student population, and would include fan seating area equal to or less than provided by the prior pool. Harvard-Westlake was required to relocate the old two-story pool house because the new pool was extended.

The Development Site, located immediately across the street from the main portion of the Harvard-Westlake Campus, is primarily vegetated hillside land. The topography of the Development Site provides a natural (hillside) buffer on three sides. The Campus on the east side of Coldwater Canyon Avenue provides a buffer on the fourth side of the Development Site. Photographs of the Project Site and area are provided in the Section 3.1 Aesthetics.

Over half of the Development Site (2.91 acres of the approximately 5.5-acre site) is disturbed, and has been previously graded with a number of relatively flat areas. The remainder of the Development Site consists of generally undisturbed, heavily vegetated north and east-facing slopes (with an elevation gain of 100 feet on the site with an additional up to 200 feet of elevation gain to the ridgeline above) with two west to east trending drainages traversing the Development Site. The easternmost flatter, graded portion of the site has been used for temporary storage of construction equipment and supplies. At the time of the biological survey (see Appendix D.1), two houses occupied this eastern part of the site; these residences were subsequently demolished in 2011. Demolition of the houses only affected the area of the site that was already characterized as disturbed area in the biological survey; the demolition did not affect this biological characterization.

Uses adjacent to the Development Site include the following:


South. Zoned R1-1: Single-family residential neighborhood. The St. Michael’s and All Angels Episcopal Church is located south of the Harvard-Westlake Campus and is also located in the R1 Zone.


West. Zoned RE15-1-H and RE40-1-H: Coldwater Canyon Open Space (west and continuing southwest of the site) and single-family residences further to the west.

The athletic field would be at an elevation of approximately 755 feet AMSL. Four residences (plus one residence on Potosi owned by Harvard-Westlake) are located adjacent to the Development Site (plus one residence on Van Noord the corner of that property touches the Development Site). Of the four adjacent private residences all are located at a higher elevation than the athletic field; one is lower than the lights but higher than the field. The closest residential property line to the construction limits is located
approximately 91 feet to the north (12917 Galewood); it is located at an elevation of approximately 765 feet AMSL (i.e. 10 feet above the field level and 28 feet 6 inches below the height of the lights). This residential property line would be 303 feet from the Parking Structure and 297 feet from the athletic field. The property located at 12920 Galewood would be the closest to the Parking Structure; the property line for that residence would be 222 feet from the Parking Structure and 217 feet from the athletic field. In general, the residences to the north and northwest are located at elevations ranging from 831 feet AMSL to 945 feet AMSL (from east to west) and at distances of 222 feet to 362 feet from the structure. (The site plan and relationship to immediately adjacent uses are discussed more fully in Section 3.1 Aesthetics/Views. See in particular Figure 3.1-23 Site Plan Showing Relationship to Adjacent Uses in Section 3.1 Aesthetics.)

Homes to the east of the Harvard-Westlake Campus (approximately 500 feet east of the Development Site), that overlook the Development Site, generally range in elevation from 28 feet below the Field Level of the Parking Structure to 110 feet higher than the Field Level of the Parking Structure.

Vehicular access to the Harvard-Westlake Campus is presently provided via three driveways (see description below) on the east side of Coldwater Canyon Avenue. A total of 578 parking spaces are currently provided on the Harvard-Westlake Campus. In addition the School uses off-campus spaces: including 40 spaces in the St. Michael’s lot (through an agreement with St. Michael’s), as well as spaces in the neighborhood.

The Harvard-Westlake Campus is located in a residential neighborhood that contains other institutional uses. The Saint Michael’s and All Angels Episcopal Church is located adjacent to the Campus at 3646 Coldwater Canyon Avenue. Saint Michael’s currently leases its school space to the Sunnyside Preschool. Saint Michael’s also offers Sunday school. In addition, TreePeople (an environmental non-profit organization) leases a site to the southwest at 12601 Mulholland Drive (at the intersection of Coldwater Canyon Avenue and Mulholland Drive), within the City’s Coldwater Canyon Park. The TreePeople site, which is zoned OS-1XL with a General Plan Land Use designation of Open Space, includes a recreation and education center with related facilities.

**PROJECT OBJECTIVES**

The 578 parking spaces currently provided on the Harvard-Westlake Campus do not accommodate the parking demand generated by the school. The Harvard-Westlake Campus currently has one playing field (Ted Slavin Field), which cannot accommodate practices and games related to all of the numerous sports for boys and girls offered the school, such as football, lacrosse, field hockey, soccer and track and field. Many of the school teams currently practice off-site.

The Proposed Project, which consists of the construction of a 750 space Parking Structure with a rooftop athletic field, is guided by the following goals and objectives:

- Increase on-site parking supply for the Harvard-Westlake Campus for regular school use, as well as for typical school-related activities outside of regular school hours, essentially eliminating the need for school-related vehicles to park on-street, either on Coldwater Canyon Avenue or in the residential neighborhood north of the Harvard-Westlake Campus.

- Improve area circulation by removing vehicles and buses parking on Coldwater Canyon Avenue and on other nearby residential streets.

7 Certificate of Occupancy dated March 6, 2013.
• Improve the flow of traffic on Coldwater Canyon Avenue by constructing the following public improvements at no cost to the City or to the community:
  o Provide one northbound through lane and two southbound through lanes on Coldwater Canyon Avenue along the Development Site frontage (resulting in the addition of one southbound through lane).
  o At the intersection of Coldwater Canyon Avenue and the Development Site’s northerly driveway opposite the relocated Main Entrance driveway, provide:
    ▪ Northbound: One left-turn lane, one through lane and one right-turn lane;
    ▪ Southbound: One left-turn lane, two through lanes and one right-turn lane;
    ▪ Eastbound: One left-turn lane and one optional through/right-turn lane; and
    ▪ Westbound: One left-turn lane and one optional through/right-turn lane.
  o At the intersection of Coldwater Canyon Avenue and the Development Site’s northerly driveway opposite the relocated Main Entrance, provide new traffic signal equipment, including left-turn phasing for northbound and southbound Coldwater Canyon Avenue traffic, and LADOT’s ATSAC/ATCS equipment with connection to the Coldwater Canyon Avenue intersection at Ventura Boulevard.
  o At the intersection of Coldwater Canyon Avenue and the Development Site’s southerly driveway, provide:
    ▪ Northbound: One through lane (i.e., no left-turns from northbound Coldwater Canyon Avenue to the southerly driveway would be permitted).
    ▪ Southbound: Two through lanes and one right-turn lane.
    ▪ Eastbound: One optional left-turn/right-lane (controlled by a stop sign, with no left-turns permitted weekdays 7:00 a.m. – 6:00 p.m.).

• Enhance safety and security associated with vehicular and pedestrian circulation on the Harvard-Westlake Campus and in the surrounding area, including the relocation of:
  o Cars that currently park off-campus along Coldwater Canyon Avenue, and
  o School bus drop-off/pick-up operations on-site.

• Enhance playing field facilities to increase opportunities for recreational activities on campus. The number of events that occur on-campus would not change. The school would be able to hold simultaneous practice sessions on separate fields instead of on the same field as currently occurs.

PROJECT CHARACTERISTICS

Parking Structure

The Proposed Project consists of the development of a three-story Parking Structure with 750 parking spaces and a rooftop (lighted) athletic field. The building would be 45 feet to the field level (approximately 755 feet AMSL), and 57 feet (767 feet AMSL) to the top of the ancillary structure proposed to be located at the north end of the field. The Parking Structure would also feature a catchment fence around and on top of the field atop the structure (32 feet above the field level, approximately 387 feet AMSL). There would be approximately 10 light poles, each with two or three fixtures that would reach a height of approximately seven feet above the catchment fence, or 39 feet above the field, with the total overall height up to approximately 84 feet (794 feet AMSL).

The proposed Parking Structure would be used for parking purposes only, with no student drop-off and pick-up operations permitted on the Development Site. All student drop-offs and pick-ups would continue to be accommodated on the Harvard-Westlake Campus, although in a slightly modified...
configuration to allow for a safer and more efficient operation for motorists and pedestrians and improved vehicular circulation near the Main Entrance driveway.

**Athletic Field and Lighting**

An open, approximately 330-foot long by 195-feet wide, 64,350-square foot athletic field comprised of synthetic turf would be located on the top level of the Parking Structure. The footprint of the athletic field would be larger than the footprint of the parking structure and would be cantilevered out from the top of the Parking Structure. It would extend five feet beyond the Parking Structure walls on the north and south, six feet 9 inches from the east face along Coldwater Canyon Avenue and 25 feet 3 inches on the west (see Figure 2-4). The rooftop athletic field would be used for school-related athletic activities. An approximately 12-foot tall, 2,600 square foot ancillary structure containing an equipment room, office and restrooms would be located on the north end of the field. The athletic field would be used by the School. The rooftop athletic field would include nighttime lighting, to be used as needed up to 8 pm during weekdays (no weekend use). The athletic field would be an integral part of Harvard-Westlake’s athletic program and would relieve the demand and use of the Campus’ Ted Slavin Field, which is currently used for practice and game events for numerous sports. There would be no bleacher or other seating for audience seating. In addition, there would be no public address system at the rooftop athletic field.

The catchment fence (32 feet tall), proposed around the perimeter and on top of the athletic field would ensure that loose balls do not affect vehicles driving on Coldwater Canyon Avenue. Lighting for the field would be integrated into the catchment fence with approximately 10 poles (each with two to three fixtures) located around the perimeter of the field reaching seven feet above the catchment fence. Although the catchment fence is technically a structure, it would be marginally visible. Lighting (on 10 poles that would be 7 feet above the catchment fence) would be directed towards the field and would include a state-of-the-art lighting system (such as Musco Green Systems) to minimize direct spillover of light on to adjacent properties.

The proposed Parking Structure would also include interior lighting from shielded LED, metal-halide or fluorescent fixtures on motion sensor controls for each level and in segregated areas. All interior lighting point sources would be shielded from exterior view.

**Pedestrian Bridge**

The Proposed Project also includes a pedestrian bridge crossing Coldwater Canyon Avenue that would connect the proposed Parking Structure to the Harvard-Westlake School Campus. The proposed pedestrian bridge would allow for safe crossing between the Parking Structure and the Harvard-Westlake Campus without stopping vehicles traveling north and south along Coldwater Canyon Avenue. For safety reasons associated with the danger of speeding vehicles currently traveling along Coldwater Canyon Avenue, no pedestrian access to the Development Site would be provided from the street. Similarly, a sidewalk would not be provided along the west side of Coldwater Canyon Avenue so as to further discourage the possibility of student drop-off or pick-ups from occurring along the west side of Coldwater Canyon Avenue.

The pedestrian bridge would reach a height of approximately 41 feet in the center (approximately 18 feet as measured from the bottom of the bridge to the top of the bridge). The height at the top of the elevator on either end of the bridge would be approximately 65 feet on the west side and approximately 46 feet on the east side. The bridge would be 163 feet long and 13 feet wide and would provide a minimum vehicular clearance of approximately 25 feet 7 inches above Coldwater Canyon Avenue (at the curb). Connection to the pedestrian bridge would be provided at Level 2 of the proposed Parking Structure and
a bridge landing would be constructed on the Harvard-Westlake Campus. Pedestrians would be able to access the Harvard-Westlake Campus from the Parking Structure, and vice versa, only via the proposed pedestrian bridge crossing Coldwater Canyon Avenue. The bridge would be enclosed with a metal screen over Coldwater Canyon Avenue (between the elevator towers) to prevent objects from being thrown from the bridge. The bridge would be secured when the school is closed to prevent unauthorized access to the bridge.

Retaining Walls

Two retaining walls are also proposed on the Development Site. The primary retaining wall would be located on the north, west and south sides of the Parking Structure. Along the rear (west side) of the Parking Structure, the retaining wall would step back from east to west at the third level of the Parking Structure and would vary in height from 50 feet to 87 feet. The south face of the retaining wall would vary in height from 20 feet to 60 feet (from east to west), and the north face of the wall would vary in height from 30 feet to 70 feet (from east to west). The second retaining wall would be located on the north end of the Development Site, parallel to Coldwater Canyon Avenue. This retaining wall would vary in height from 4 feet to 28 feet (from north to south). Due to the topography of the Development Site, the retaining walls are necessary to protect the adjacent hillsides and to construct the Parking Structure.

The design of the retaining walls is intended to blend into the natural hillside area. The retaining walls also maximize the amount of open space areas to the west of the Parking Structure within the steep hillside that has been designated as “Desirable Open Space” on the Community Plan Land Use Map. The retaining walls would also be shielded by landscaping to further minimize their appearance from surrounding areas.

Roadway Dedications/Traffic Improvements

The Proposed Project includes a property dedication on the west side of Coldwater Canyon Avenue, along the school’s property frontage, of 15 feet to provide the City’s standard half right-of-way dimension for Secondary Highways, as measured from the roadway centerline. On the southbound Coldwater Canyon Avenue approaches to the two driveways proposed to serve the Parking Structure, a widening of at least 11 feet is proposed to provide the minimum 35-foot half-street dimension. The roadway widening is proposed at the driveway approaches so as to allow for the striping of separate right-turn lanes for each intersection. The widening would allow for a separate 300-foot long northbound left-turn lane and a 200-foot long southbound right-turn lane at the northerly (signalized) intersection. A separate 100-foot southbound right-turn lane would also be provided at the southerly driveway. Two southbound through lanes on Coldwater Canyon Avenue would also be installed to provide additional capacity for southbound traffic and minimize potential delay and loss of green-time to non-School related vehicles on Coldwater Canyon Avenue adjacent to the Project Site.

In summary, the following roadway improvement features are proposed to Coldwater Canyon Avenue in conjunction with the Project (see also Figure 2-16):

- Provide one northbound through lane and two southbound through lanes on Coldwater Canyon Avenue along the Development Site’s frontage (i.e., addition of one southbound through lane).
- At the intersection of Coldwater Canyon Avenue and the Proposed Project’s northerly driveway opposite the relocated Main Entrance, provide:
  - Northbound: One left-turn lane, one through lane and one right-turn lane;
  - Southbound: One left-turn lane, two through lanes and one right-turn lane;
2. Project Description

- Eastbound: One left-turn lane and one optional through/right-turn lane; and
- Westbound: One left-turn lane and one optional through/right-turn lane.

- Also at the intersection of Coldwater Canyon Avenue and the Proposed Project’s northerly driveway opposite the relocated Main Entrance, provide new traffic signal equipment, including left-turn phasing for northbound and southbound Coldwater Canyon Avenue traffic, and LADOT’s ATSAC/ATCS equipment with connection to the Coldwater Canyon Avenue intersection at Ventura Boulevard.

- At the intersection of Coldwater Canyon Avenue and the Proposed Project’s southerly driveway, provide:
  - Northbound: One through lane (i.e., no left-turns from northbound Coldwater Canyon Avenue to the southerly driveway would be permitted);
  - Southbound: Two through lanes and one right-turn lane; and
  - Eastbound: One optional left-turn/right-lane (controlled by a stop sign, with no left-turns permitted weekdays 7:00 a.m. – 6:00 p.m.).

To enhance safety for students and others using the Project Site, no pedestrian crossings are proposed at the street level. Accordingly, a sidewalk is not proposed along the west side of Coldwater Canyon Avenue so as to further discourage the possibility of student drop-off or pick-ups from occurring along the west side of Coldwater Canyon Avenue. The Project proposes to landscape the strip of public right-of-way between the westerly curbline and westerly property line. Additionally, no crosswalks are proposed across Coldwater Canyon Avenue adjacent to the Development Site, including at the signalized intersection with the Project’s northerly driveway across from the Main Entrance driveway. As previously noted, a pedestrian bridge is proposed connecting the proposed parking structure with the Harvard-Westlake Campus.

**Landscaping**

As illustrated in Figure 3.1-22 in Section 3.1 Aesthetics, the Proposed Project would include vegetation on approximately 60% of the Development Site. The maximum proposed building footprint, or maximum lot coverage, is proposed to be 35.1%, plus an additional approximate 4.5% of hardscape areas. Approximately 39.9% of the site would remain with existing vegetation (augmented with new native trees), and approximately 20.5% of the site would be newly landscaped using native vegetation. Additional landscaping is also proposed outside of the property lines along Coldwater Canyon Avenue. The vegetation would be designed to screen the Proposed Project and minimize its appearance.

The Harvard-Westlake School main access driveway would also include new landscaping to provide an attractive entrance to the school.

Of the 315 protected trees located on the Development Site, 129 are proposed to be removed (12 oaks and 117 walnuts), 26 are proposed to sustain permanent encroachment and 160 are proposed to be preserved in place. The Development Site includes several hundred trees/shrubs that do not meet the 4-inch diameter at breast height (dbh) threshold identified in the Protected Tree Ordinance as well as other trees not protected by ordinance. A numerical count of these trees was not taken because these individual trees are not protected. Rather this is a protected habitat type and therefore the environment is characterized by habitat type. The Project would impact 0.95 acres of Southern Live Oak Woodland/Southern Walnut Woodland as well as an additional 0.10 acres of adjacent woodland area.

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3 The number of protected trees impacted by the Project was revised based on an updated tree count (see Appendix D.2A) because the construction footprint was revised to reflect an additional 15 feet of clear area atop the proposed retaining walls.
2.4 acres of Southern Live Oak Woodland/Southern Walnut Woodland are present on-site (2.97 acres are present within the area surveyed) so the majority of this protected woodland community would remain undisturbed. The Development Site contains 2.91 acres of landscaped/disturbed area plus an additional 0.33 acres of ruderal land, of which 2.79 acres would be impacted by the Project. Therefore the majority of the site that would be impacted is already disturbed (an additional 0.01 acres of landscaped/disturbed area, is located off-site on property owned by Harvard-Westlake -- within 10 feet of the construction limits and could be impacted by the project). See Figure 3.3-2 in Section 3.3 Biological Resources for a map of vegetation types and the construction limit line and building footprint. Figure 3.1-22 in Section 3.1 Aesthetics shows proposed site land coverage (structure, driveway, new landscaping, existing vegetation [to be augmented with new native vegetation plantings including trees planted to mitigate loss of protected trees]).

To comply with the current Board of Public Works policy of requiring the replacement of protected trees at a 4:1 replacement ratio, at least 516 mitigation trees (the species to be approved by the City’s Urban Forrester) are proposed to be planted on the open space areas of the Development Site (as noted above approximately 60% of the Development Site would be open space) or other location as determined by the Forestry Division. See Section 3.3 Biological Resources for a more detailed discussion of impacts to protected trees and biological resources.

Changes to Harvard-Westlake Campus

As part of the Proposed Project, the Harvard-Westlake School Main Entrance driveway would be relocated approximately 37 feet to the south along Coldwater Canyon Avenue to align with the proposed northerly Project driveway (this would result in the loss of 140 parking spaces from the parking lots south of the Main Entrance Driveway and parking spaces located along the driveway). Similar to the existing Main Entrance driveway, the proposed relocated intersection with the northerly Project driveway would be controlled by a traffic signal, with new traffic signal equipment provided based on LADOT requirements. The east landing of the pedestrian bridge would be constructed on the Harvard-Westlake Campus. A new pedestrian promenade would be created from the bridge in to the center of campus.

A bus pick-up/drop-off zone would be provided on the Harvard-Westlake Campus in the Southern Parking Lot, which would result in the elimination of the use of approximately 103 parking spaces from the Harvard-Westlake Campus (however, these 103 parking spaces would remain as overflow parking, as needed, for special events).

Through the reconfiguration of the existing Main Entrance driveway into the Harvard-Westlake Campus and the resulting removal of 140 parking spaces from the parking lots south of, and along, the Main Entrance Driveway, and the 103 parking spaces displaced within the Southern Parking Lot for the bus pick-up/drop-off zone, a total of 335 surface parking spaces would remain on the main portion of the Harvard-Westlake Campus. With the development of the 750-space Parking Structure and the 335 remaining parking spaces, a total of 1,085 parking spaces would be provided for the Harvard-Westlake Campus. During events, 1,188 spaces would be available on the Harvard-Westlake Campus. (See parking discussion below and in Section 3.8 Transportation, Circulation and Parking.)

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4 Not including the bus parking zone in the Southern Parking Lot, as discussed above.
Special Events and School Hours

The School’s current hours of operation are as follows:

- **Monday - Friday**: 6:30 am - 11:30 pm; classroom hours are 8:00 am – 3:10 pm on Monday and 8:00 am – 2:35 pm Tuesday through Friday
- **Some Weekends (Saturday and Sunday)**: 6:30 am - 11:30 pm

The Harvard-Westlake Campus would continue to operate these same hours with the Project.

The proposed hours of operation for the athletic field on the top level of the Parking Structure are as follows:

- **Summer Recess (Mid-June to September 1)**: Monday - Friday: 7:00 am - 7:30 pm
- **Winter Term**: Monday - Friday: 2:30 pm - 8:00 pm, Saturdays: 8:00 am - 1:00 pm
- **Spring Term**: Monday - Friday: 2:30 pm - 8:00 pm, Alternating Saturdays: 9:00 am - 12:00 noon, or 10:00 am - 3:00 pm
- **Fall Term**: Monday - Friday: 2:30 pm - 8:00 pm, Saturdays: 8:00 am - 1:00 pm
- **Year Round**: Occasional use on Sundays

The proposed rooftop athletic field would not be used after 8:00 p.m. on weeknights and would be used only during limited daytime hours on weekends.

No change in the number or size of special events as compared to those held over the past several years on the Harvard-Westlake Campus is proposed. Special events at the school are comprised of conventional school operations including, but not limited to, the following: parent-teacher nights, musicals and other student performances, sports events, fundraising events, and graduation.

**Design**

A Project elevation, floor plans, renderings and traffic and parking improvements are shown in Figures 2-4 through 2-16 at the end of this section.

The Parking Structure has been designed to blend into the surrounding natural hillside area. The Project includes natural colors, design elements to reduce building massing, and landscaping for screening. The hillside areas to the west would remain undeveloped with native vegetation and abundant trees.

The proposed Parking Structure includes a front yard setback of approximately 20 feet along Coldwater Canyon Avenue at ground level, and approximately 13 feet at the athletic field level, a secondary retaining wall along a portion of Coldwater Canyon Avenue that is necessary to stabilize the hillside would be set back approximately 15 feet from the property line and approximately 21 feet from the roadway curb. A service access ramp for Fire Department access to the roof would be provided at the southern end of the site (no setback from the roadway). The pedestrian bridge support would be set back approximately 49 feet from the street on the west side of Coldwater Canyon Avenue; and would be set back approximately 16 feet from the street on the east side.

The pedestrian bridge would provide safe access from the Parking Structure over Coldwater Canyon Avenue to the School’s campus. It would be 168 feet long, 13 feet wide and would provide a minimum vehicular clearance of approximately 25 feet 7 inches ft. over Coldwater Canyon Avenue, with elevators and stairs provided at each end. The bridge would be a bowed-truss open frame structure with a
translucent panel covered walkway and solid panel wainscot and security mesh screening on the sides. The bridge and elevator/stair design and finishes would be designed to minimize intrusion in the streetscape through lighter colors, translucent materials where possible, slender building elements, and setbacks.

There would be a minimum of approximately 69-foot (increasing to 112 feet as a result of the irregular shape of the site and orientation of the building) side yard setback along the southwesterly property line (which generally runs east-west) from the retaining walls to the property line, and a minimum approximately 47-foot (increasing to 170 feet) side yard setback along the northerly property line. A minimum of approximately 29-foot at the northwest corner (increasing to approximately 213 feet along the western property line) rear yard setback would be provided along the westernmost property line that is approximately parallel to Coldwater Canyon Avenue.

The steep slope contained on the southern, western, and northern portions of the Project require the proposed structure to be constructed closer to Coldwater Canyon. This orientation allows for the Development Site to maintain a large amount of open space to the rear, where the property remains in its natural vegetated state and abuts land that is within the designated “Desirable Open Space” area.

The proposed retaining walls would be constructed with finishes that would allow them to blend in with the hillside. The proposed cast-in-place concrete walls would be provided with a natural appearing rock finish and colored to match the indigenous rock to mitigate the appearance of the wall.

As a result of the irregular shape of the Development Site, the southwestern point of the Parking Structure and retaining wall would encroach in the southerly and north-south running southwesterly side yards to keep the Parking Structure at a maximum distance from the open space hillside area to the west. On the west side of Coldwater Canyon Avenue, there are four private residences to the north that overlook the project site, plus one to the south (not including the home owned by Harvard-Westlake). On the east side of Coldwater Canyon Avenue, numerous homes overlook the Harvard-Westlake Campus and the Development Site. The athletic field would be approximately 217 feet from the closest private residence structure (12920 Galewood) located to the south. The retaining wall would be approximately 91 feet from the closest private residence structure (12917 Galewood); the property line for this residence would be 43 feet from construction activities.

**Vehicular Access**

Vehicular access to the Harvard-Westlake Campus is presently provided via three driveways located on the east side Coldwater Canyon Avenue:

- **North Entrance Driveway:** The North Entrance driveway is located on the east side of Coldwater Canyon Avenue at the northwest corner of the Harvard-Westlake Campus. The North Entrance driveway presently accommodates a majority of student pick-ups/drop-offs as well as access to faculty parking. The North Entrance driveway currently provides full vehicular access (i.e., left-turn and right-turn ingress and egress movements).

- **Main Entrance Driveway:** The Main Entrance driveway is located on the east side of Coldwater Canyon Avenue and is controlled by a traffic signal. The Main Entrance driveway presently accommodates both staff and student vehicles. The Main Entrance driveway currently provides full vehicular access (i.e., left-turn and right-turn ingress and egress movements).

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*5 The residence owned by Harvard-Westlake (at the end of Potosi Drive) overlooks the Project Site.*
2. Project Description

Harvard-Westlake Parking Improvement Plan 2-14

• Hacienda Drive Driveway: The Hacienda Drive driveway is located on the east side of Coldwater Canyon Avenue at Hacienda Drive at the south end of the Harvard-Westlake Campus. The Hacienda Drive driveway presently accommodates student vehicles and provides access to the Harvard-Westlake Campus. In addition, the Hacienda Drive driveway provides access to the parking lot immediately south of Hacienda Drive and north of St. Michael’s and All Angels Episcopal Church (Southern Parking Lot), which currently serves as student parking during school hours. The Hacienda Drive driveway currently provides full vehicular access (i.e., left-turn and right-turn ingress and egress movements).

Vehicular access to the Campus would continue to be provided via these same three access driveways off of Coldwater Canyon Avenue. Locating the Parking Structure on the Development Site would allow pick-ups and drop-offs for both vehicles and school buses to be relocated from Coldwater Canyon Avenue to within the Harvard-Westlake Campus. No student drop-off or pick-up would be allowed within the Parking Structure. As described previously, the Main Entrance driveway would be relocated 37 feet further to the south as a result of the location of the proposed pedestrian bridge landing. The Main Entrance driveway would include one ingress lane and two egress lanes. One egress lane would allow for cars to make a left turn only onto Coldwater Canyon Avenue, while the other egress lane would allow cars to make either a right turn onto the street or to continue straight into the Parking Structure across Coldwater Canyon Avenue. Secondary driveways would continue to be provided along the northern side of the campus and along the southern side of the campus (Hacienda Drive). Hacienda Drive, east of Coldwater Canyon Avenue, is a previously vacated, private street that also provides access to the adjacent single-family homes located east of the campus.

Vehicular access to the Development Site is presently provided via two partially-paved driveways on the west side of Coldwater Canyon Avenue, south of the existing Harvard-Westlake Main Entrance driveway and north of Hacienda Drive.

Vehicular access to the Proposed Project would be provided via two driveways located along the west side of Coldwater Canyon Avenue:

• Northerly Project Driveway: The northerly Project driveway would be located on the west side of Coldwater Canyon Avenue at the northeast corner of the proposed Development Site. The northerly Project driveway would be located directly across from the Harvard-Westlake Main Entrance driveway following the relocation of the existing traffic signal. The northerly Project driveway would provide primary access into the proposed Parking Structure and would accommodate full vehicular access in three lanes – one ingress-only lane and two egress-only lanes to allow for either a right turn or left turn onto Coldwater Canyon Avenue (i.e., left-turn and right-turn ingress and egress movements).

• Southerly Project Driveway: The southerly Project driveway would be located on the west side of Coldwater Canyon Avenue at the southeast corner of the proposed Development Site. The southerly Project driveway would provide secondary access to the proposed Parking Structure and would accommodate limited vehicular access (i.e., right-turn ingress and right-turn egress movements, with left-turn egress permitted outside of the weekday period 7:00 a.m. – 6:00 p.m.).

No access to the parking Structure or Development Site would be provided from Galewood Street, Blairwood Drive, Potosi Avenue, or any other street except Coldwater Canyon Avenue. Further discussion of the proposed Development Site access and circulation is provided in the Transportation and Parking Section of Chapter 3.
Fire Protection

Construction materials would be non-combustible and the structure would be fully sprinklered. The Parking Structure would be open and a minimum 5-feet wide airway would be provided on three sides around the parking structure at-grade between the perimeter of the building and the retaining walls. Fire Department access to the Parking Structure would be provided along the east side from Coldwater Canyon Avenue to openings on all parking levels for the full length of the structure. (Fire Department access would be possible from grade; access would also be possible from the open stairways and the Fire Department access stair located inside the Parking Structure. Specific emergency fire access openings throughout the perimeter security grillwork would be designed and coordinated with the Fire Department. Fire truck and equipment access would be from the street.) While the athletic field would include a catchment fence around the perimeter, it would be accessible to the Fire Department along the entire length and would be open to the sky. A service access ramp for Fire Department access to the athletic field level would be provided at the southern end of the site. The structure will include an open stairway (requested by the Fire Department) servicing all levels with an additional fire standpipe.

Pedestrian Access

As part of the Proposed Project, a new pedestrian bridge is proposed to cross Coldwater Canyon Avenue, connecting the proposed Parking Structure to the Harvard-Westlake Campus. Pedestrians would be able to access the campus from the Parking Structure, and vice versa, only via the proposed pedestrian bridge crossing Coldwater Canyon Avenue.

Parking

578 parking spaces are currently required for the Harvard-Westlake School. In addition, approximately 121 spaces are used off-site. As part of the Proposed Project, approximately 243 parking spaces would be removed from the Campus (in addition the approximately 121 off-site spaces that are currently used by the School would no longer be used on a regular basis). The construction of the Proposed Parking Structure would add 750 parking spaces. Thus, following the construction of the Proposed Project, 1,085 parking spaces would be provided on the Harvard-Westlake Campus for regular use and 1,188 would be available for special events (with use of the 103 spaces in the Southern Parking Lot), as shown in Table 2-1.

Following completion of the Project, the Southern Parking Lot (103 spaces) would be primarily used for bus circulation, staging, and parking, but would continue to be striped for parking and available for occasional special events, such as graduation and homecoming. The Ted Slavin football field is not now nor will be in the future used for overflow parking, as the surface of the field and underlying substructure are not suitable for parking cars.

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6 Per City of Los Angeles, Certificate of Occupancy for Building Permits 11010-20000-01949 and 11010-20001-01949.
7 This includes approximately 36 parking spaces on Coldwater Canyon Avenue (that were not used during the recent LADWP water line construction activities), approximately 40 parking spaces in the St. Michael’s Church parking lot, and approximately 45 parking spaces in the surrounding neighborhood.
8 This includes approximately 140 spaces from surface parking lots near the Main Entrance and along the Main Entrance Driveway as a result of reconfiguration of the Main Entrance Driveway, and approximately 103 spaces from the Southern Parking Lot.
### TABLE 2-1: PROJECT PARKING

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<td>438</td>
<td>-140</td>
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<tr>
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<td>+750</td>
<td>750</td>
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</tr>
<tr>
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<td>1,085</td>
<td>+507</td>
<td>1,188</td>
<td>+610</td>
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</table>

As part of the parking supply, the Project must provide a minimum of 15 handicap accessible spaces to comply with the American with Disabilities Act requirements. A minimum of two percent (2%) of the total number of spaces within the parking structure are required to be provided as handicap spaces, with one in every eight handicap spaces being van accessible.

As documented in Section 3.8 Transportation, Circulation and Parking, the existing supply of parking is insufficient to accommodate existing parking demand during regular school days, as well as in conjunction with school-related activities that occur outside regular school hours such as football games. School-related vehicles regularly park on street along Coldwater Canyon Avenue, as well as in the residential neighborhood north of the Harvard-Westlake Campus and east of Coldwater Canyon Avenue.

The Proposed Project is intended to eliminate the use of local streets by students and visitors for parking for all but the biggest special events (such as graduation).

A more-detailed discussion of parking demand and LAMC Zoning Code requirements is provided in the Section 3.5 Transportation, Circulation and Parking.

### CONSTRUCTION ACTIVITIES

Construction is estimated to last approximately 24 months, which includes nine months of excavation, and 15 months of construction. Excavation would occur on the Development Site over approximately 9 months. Final grading and structure construction would extend over a two-year period. It is estimated that the excavation would require the removal of approximately 135,000 cubic yards of soil from the site. This grading quantity includes approximately 3,000 cubic yards of excavation for the necessary field access service ramp, driveways and other site improvements, approximately 10,000 cubic yards of excavation per the Soils Report (5-foot lateral extension, 8-feet deep) for a spread footing foundation and approximately 113,000 cubic yards of excavation would be required for the Parking Structure. In addition, approximately 9,000 cubic yards of excavation within the area to be dedicated to the City is required to accommodate the required roadway widening along Coldwater Canyon Avenue. Equipment and worker staging would occur on the Development Site.

In addition to grading and construction activities, the Proposed Project would include soil nailing to stabilize the slope at the Development Site. The soil nailing technique involves the insertion of relatively slender reinforcing elements into the slope and it generates a noise level similar to an auger drill, which is less than a grader or tractor (see Section 3.7 Noise).

Trucks with a capacity of 20 cubic yards of material per truck would be used to carry the soil. This EIR assumes that each truck would carry 14 cubic yards of material due to soil packing inefficiencies. Construction, including truck activities would occur Monday through Friday from 7:00 AM to 5:00 PM.
and Saturdays from 8:00 AM to 4:00 PM (approximately 25 days per month). During the peak period of grading and export activities, up to 100 truck trips per day (i.e., 50 inbound trips and 50 outbound trips) are anticipated. Staging of all construction equipment and material would occur on the Development Site. During excavation/grading parking for up to 20 construction workers would occur on the Development Site.

During excavation, haul trucks are anticipated to be stationed on the Development Site (up to 6 trucks) and the Southern Parking Lot (up to 6 trucks). Construction workers parking would also be located on the Development Site and Southern Parking Lot. Up to 6 additional trucks could stage at a designated location off-site to be called upon by the on-site dispatcher. During construction of the structure, up to 45 construction workers would park on the Southern Parking Lot on-campus.

During excavation and construction, Harvard-Westlake would replace the 103 spaces in the Southern Parking Lot that would be lost to staging and construction worker parking with valet parking on-campus as needed.

Trucks would proceed to the Development Site, heading southbound on Coldwater Canyon. Loaded haul trucks would exit the site onto Coldwater Canyon Avenue, proceed northbound to the US-101 East (Ventura) Freeway, merge onto the US-101 South, then proceed to the CA-134 eastbound and then to I-210 eastbound then turning southbound on I-605 to Lower Azusa Road in Arcadia, leading to the landfill site which is approximately 35 miles from the development.

**SCHEDULE**

It is anticipated that the start of construction would be in 2014 with completion of the Project and full operation in 2016.

**DISCRETIONARY ACTIONS**

This EIR is intended to inform decision-makers and the public of the environmental effects of implementing the Proposed Project and of the mitigation measures or available alternatives that could reduce or avoid significant impacts. This EIR analyzes and documents the impacts of the Proposed Project and all discretionary and ministerial actions associated with the Project. The City, as Lead Agency, would use this EIR in assessing the effects of the City actions detailed below. The discretionary approvals required to implement the Proposed Project include the following:

1. Vesting Conditional Use, pursuant to LAMC Section 12.24-T.3(b), to permit the construction of a three-story parking structure with 750 parking spaces and a rooftop athletic field with a protective fence, netting and lighting, in the RE40-1-H and RE15-1-H Zones, as accessory uses to the Harvard-Westlake Campus. As part of the Conditional Use, minor revisions to the Site Plan for the Harvard-Westlake Campus are also requested to allow for a pedestrian bridge and bridge landing on the east side of Coldwater Canyon Avenue, the relocation of the Harvard-Westlake Campus’ main driveway approximately 37 feet to the south off of Coldwater Canyon Avenue, minor alterations to the parking lot south of the main driveway (the Senior Parking Lot), and landscaping in the Senior Parking Lot.

   A. Proposed Parking Structure: Pursuant to LAMC Section 12.24-F., height and area regulations (in conjunction with the requested Conditional Use for the Parking Structure):
i. Encroachments into portions of the front yard setback area (along Coldwater Canyon Avenue), to allow for the following setbacks, in lieu of the 25-foot front setback otherwise required by LAMC Section 12.21 C.10-1:

   a. A 20-foot front yard setback for the Parking Structure wall, a 13’ 3” front yard setback for the athletic field, and an 11’ 1” front yard setback for the fence support poles,

   b. A 15-foot front yard setback for the proposed retaining wall,

   c. A zero-foot front yard for the pedestrian bridge and ancillary bridge structures, and

   d. A zero-foot front yard for the service access ramp needed for Fire Department access from Coldwater Canyon Avenue.

ii. Encroachments into the southerly and southwesterly side yard setback areas, to allow for the following setbacks, in lieu of the 17-foot side yard setback otherwise required by LAMC Section 12.21 C.10-1:

   a. A zero-foot southerly side yard setback to accommodate a service access ramp needed for Fire Department access from Coldwater Canyon Avenue, and

   b. Zero-foot southerly and southwesterly side yard setbacks for a portion of the Parking Structure and retaining wall.

iii. The following maximum heights for the Parking Structure and ancillary structures located on portions of the Development Site, in lieu of the 30-foot height limit otherwise required by LAMC Section 12.21 C.10-4:

   a. Approximately 41 feet 3 inches to the top of the pedestrian bridge,

   b. Approximately 64 feet 11 inches to the top of the elevator tower on the west side of the pedestrian bridge (the West Landing),

   c. Approximately 44 feet 6 inches to the top slab of the Parking Structure,

   d. Approximately 56 feet 6 inches to the top of the rooftop equipment room/offices on the Parking Structure,

   e. Approximately 76 feet 6 inches to the top of the catchment fence on the rooftop of the Parking Structure,

   f. Approximately 83 feet 6 inches to the top of the field lights secured above the catchment fence, and

   g. Approximately 87 feet (maximum height of the tallest wall) for retaining walls.

iv. A maximum grading quantity of approximately 3,000 cubic yards in a Hillside Area on a lot in the RE15 Zone, in lieu of the 1,600 cubic yard maximum grading limit otherwise required by LAMC Section 12.21 C.10(f)(1), (or such amount as may be increased pursuant to LAMC Sections12.21 C.10(f)(3) and (4). (The Project would involve grading of a total of 135,000 cubic yards, although 132,000 cubic yards is exempt from...
the grading and export limits pursuant to the Baseline Hillside Ordinance (LAMC Section 12.21 C.10(f)(3)), as it is underneath the footprint of structures, is required for driveways and Fire Department access, and is required to accommodate the required widening of Coldwater Canyon Avenue.)

v. A maximum quantity of earth export of approximately 3,000 cubic yards in a Hillside Area, in lieu of the 1,000 cubic yard export limit otherwise required by LAMC Section 12.21 C.10(f)(2)(i), or such amount as may be increased pursuant to LAMC Sections 12.21 C.10(f)(3) and (4). (The Project would involve export of a total of 135,000 cubic yards, although 132,000 cubic yards is exempt from the export limits pursuant to the Baseline Hillside Ordinance (LAMC Section 12.21 C.10(f)(3)), as it is underneath the footprint of structures, is required for driveways and Fire Department access, and is required to accommodate the required widening of Coldwater Canyon Avenue.)

B. Main Portion of Campus: Pursuant to LAMC Section 12.24.F., related to height and area regulations (in conjunction with the requested Conditional Use Permit):

i. To allow for the bridge and bridge landing (the East Landing) to observe a zero-foot front yard setback into portions of the front yard setback area (along Coldwater Canyon Avenue), in lieu of the 25-foot front setback otherwise required by LAMC Section 12.21 C.10-1, and

ii. To allow for the a maximum height of approximately 45 feet 7 inches at the top of the East Landing;

2. Waiver of the Tentative Map Requirement under LAMC Section 91.7006.8.2, pursuant to the Department of City Planning’s, Filing Procedures for Review of Grading Plans in Hillside Areas Having an Area In Excess of 60,000 square feet, dated January 11, 2012.

In addition to the Planning approvals identified above, the following approvals have been requested from other City agencies:

1. A Revocable Permit from the City of Los Angeles Board of Public Works to allow for a pedestrian bridge to cross Coldwater Canyon Avenue and be located within the front yard setback area along Coldwater Canyon Avenue.

2. An Airspace Vacation from the City of Los Angeles to allow for a pedestrian bridge to cross Coldwater Canyon Avenue and be located within the front yard setback area along Coldwater Canyon Avenue.

3. Approval from the City of Los Angeles Cultural Affairs Commission for the design of the pedestrian bridge.

4. Approvals and permits from the City of Los Angeles for Project construction activities including, but not limited to the following: demolition, removal of protected trees, haul route, excavation, shoring, grading, foundation, and building and interior improvements.
CUMULATIVE DEVELOPMENT

Cumulative impacts refer to the combined effect of project impacts with the impacts of other past, present and reasonably foreseeable future projects. Both CEQA and CEQA Guidelines require that cumulative impacts be analyzed in an EIR. As set forth in the CEQA Guidelines Section 15130(b), “the discussion of cumulative impacts shall reflect the severity of the impacts, and their likelihood of occurrence, the discussion need not be as detailed as the discussion of environmental impacts attributable to the project alone.”

According to Section 15355 of the CEQA Guidelines:

“Cumulative impacts” refer to two or more individual effects which, when considered together, are considerable or which compound or increase other environmental impacts.

a) The individual effects may be changes resulting from a single project or a number of separate projects.

b) The cumulative impact from several projects is the change in the environment which results from the incremental impact of the project when added to other closely related past, present, and reasonably foreseeable probable future projects. Cumulative impacts can result from individually minor but collectively significant projects taking place over a period of time.”

Therefore, the cumulative discussion in this EIR focuses on whether the impacts of the Proposed Project are cumulatively considerable within the context of impacts caused by other past, present, or future projects. Cumulative impacts are discussed within each issue area. CEQA Guidelines [Section 15130(d)] allow for two methods for reviewing cumulative development:

- A list of past, present, and probable future projects producing related or cumulative impacts, including, if necessary, those projects outside the control of the agency, or

- A summary of projections contained in an adopted local, regional or statewide plan, or related planning document, that describes or evaluates conditions contributing to the cumulative effect. Such plans may include: a general plan, regional transportation plan, or greenhouse gas reduction plan. A summary of projections may also be contained in an adopted or certified prior environmental document for such a plan. Such projections may be supplemented with additional information such as a regional modeling program. Any such planning document shall be referenced and made available to the public at a location specified by the lead agency.

For purposes of the traffic analysis a list of related projects in the area was compiled (see Table 3.8-8 and Figure 3.8-2 in Section 3.7 Transportation, Circulation and Parking); in addition, anticipated growth rates for the area were included in the analysis. Other issue areas consider cumulative impacts at a scale proportionate to the area over which impacts could occur. Many impacts are localized and any cumulative effects would occur only with construction in the immediate vicinity. LADWP is currently constructing a water trunk line along Coldwater Canyon Avenue in front of the site. Harvard-Westlake has indicated that construction of the Project would not begin until construction of the trunk line in the vicinity of the site (where cumulative impacts could occur) has been completed.
Project Site and Other Properties Owned by Harvard-Westlake
Harvard-Westlake Parking Structure

Figure 2-6
Parking Structure Sections
Ground Level Site Plan
Parking Structure - Second Level Car Count:

- Standard: 231
- Compact: 13
- Accessible: 8
Parking Structure - Third Level Car Count:

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Total: 282

Structure Total: 750

Compact Ratio: 5.7%
Figure 2-11

Rendering of Parking Structure and Pedestrian Bridge Looking South (Aerial View) Along Coldwater Canyon Avenue
Rendering of Pedestrian Bridge, Parking Structure and Reconfigured Main Campus Entry Looking North Along Coldwater Canyon Avenue
Rendering of Parking Structure and Pedestrian Bridge Looking Northwest
Figure 2-14

Rendering of Parking Structure and Pedestrian Bridge Looking Southwest
Figure 2-15
Rendering of Parking Structure -- Street Level View Looking South
TRAFFIC AND PARKING IMPROVEMENTS

- New southbound through lane in front of the parking structure.
- New dedicated southbound right-turn lanes into the parking structure entrances.
- New dedicated northbound left-turn lane into the north parking structure entrance.
- Harvard-Westlake related on-street parking moved to the new parking structure.
- On-street bus loading/unloading moved on-site.
- Existing traffic signal at main entrance upgraded with new "smart" signal and left-turn arrows.

SOURCE: Linscott, Law, & Greenspan, 2012